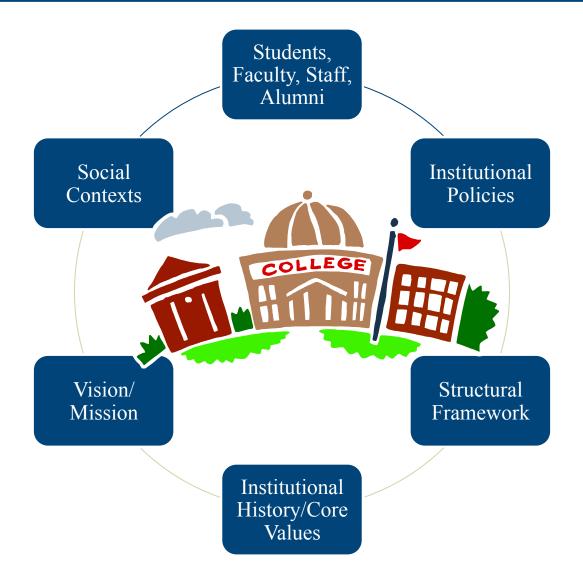
## **Reed College**

Campus Climate Assessment Results Summary May 14, 2013



**REED COLLEGE** 

## Campuses as Social Systems



## Climate In Higher Education



Barcelo, 2004; Bauer, 1998, Kuh & Whitt, 1998; Hurtado, 1998, 2005; Ingle, 2005; Milhem, 2005; Peterson, 1990; Rankin, 1994, 1998, 2003, 2005; Rankin & Reason, 2008; Smith, 2009; Tierney, 1990; Worthington, 2008

## Assessing Campus Climate

• Campus Climate is a construct

Definition?

What is it?

• Current attitudes, behaviors, and standards and practices of employees and students of an institution

How is it measured?

- Personal Experiences
- Perceptions
- Institutional Efforts

Rankin & Reason, 2008

## Campus Climate & Students







How students experience their campus environment influences both learning and developmental outcomes.<sup>1</sup>

Discriminatory environments have a **negative effect** on student learning.<sup>2</sup> Research supports the pedagogical value of a **diverse student body** and faculty on **enhancing learning outcomes.**<sup>3</sup>

<sup>1</sup> Pascarella & Terenzini, 1991, 2005

<sup>2</sup> Cabrera, Nora, Terenzini, Pascarella, & Hagedron, 1999; Feagin, Vera & Imani, 1996; Pascarella & Terenzini, 1991.
 <sup>3</sup> Hale, 2004; Harper & Quaye, 2004; Harper, & Hurtado, 2009; Hurtado, 2003.

## Campus Climate & Faculty/Staff







The **personal and professional development** of employees including faculty members, administrators, and staff members are impacted by campus climate.<sup>1</sup> Faculty members who judge their campus climate more positively are more likely to feel personally supported and perceive their work unit as more supportive.<sup>2</sup> Research underscores the relationships between (1) workplace discrimination and negative job/career attitudes and (2) workplace encounters with prejudice and lower health/ well-being..<sup>3</sup>

<sup>1</sup>Settles, Cortina, Malley, and Stewart, 2006
<sup>2</sup>Sears, 2002
<sup>3</sup>Silverschanz, Cortina, Konik, & Magley, 2007; Costello, 2012

## **Projected Outcomes**



Reed College will add to their collective knowledge about how community members perceive campus climate (e.g., pedagogy, curricular issues, professional development, inter-group/intra-group relations, respect issues).



Reed will use the results of the assessment to inform current/on-going work.

## Setting the Context for Beginning the Work

### Examine the Research

 Review work already completed

#### Preparation

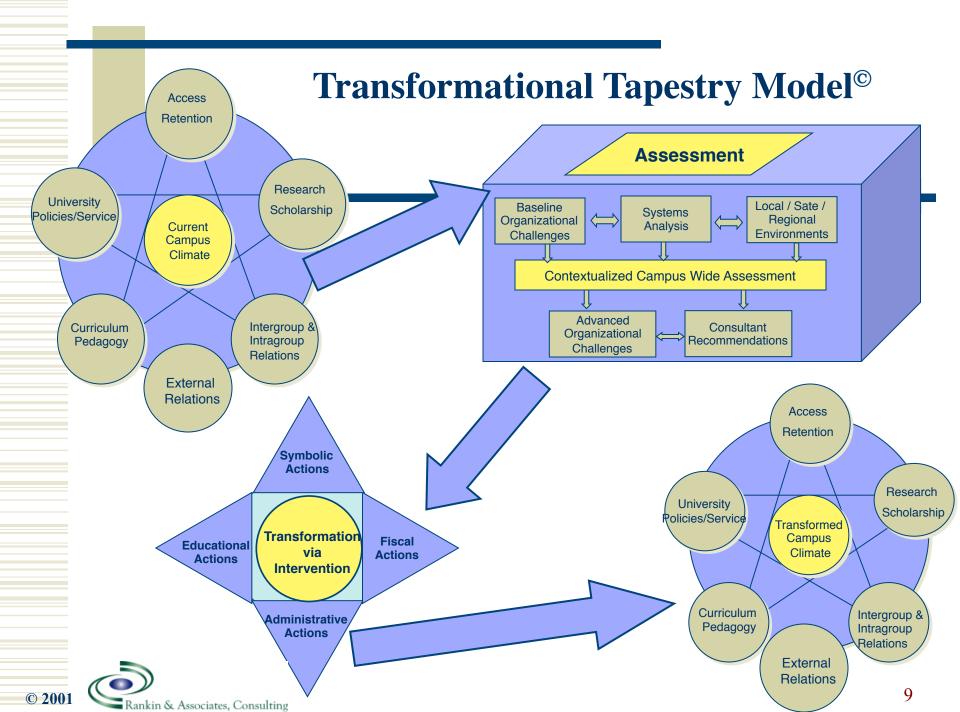
• Readiness of each campus

### Assessment

• Examine the climate

### Follow-up

 Building on the successes and addressing the challenges



## Overview of the Project



• Final Report and Presentation

## Phase I Spring 2011 – Fall 2012

Meetings with Reed's Climate Study Working Group (CCWG) to develop the survey instrument.

> The CCWG reviewed multiple drafts of the survey and approved the final survey instrument.

> > The final survey was distributed to the entire population of students and employees via an invitation to participate from President Kroger in fall 2012.



# Instrument/Sample



#### Final instrument

- 108 questions and additional space for respondents to provide commentary
- On-line or paper & pencil options



#### Sample = $\overline{Population}$

• All students and employees of Reed's community received an invitation to participate from President Kroger and members of the CCGW forwarded subsequent invitations.

# Survey Limitations



Response rates

# Social desirability

## Method Limitation

Data were not reported for groups of fewer than 5 individuals where identity could be compromised.

Instead, small groups were combined to eliminate possibility of identifying individuals.

## Phase II Spring 2013

# Quantitative and qualitative analyses conducted



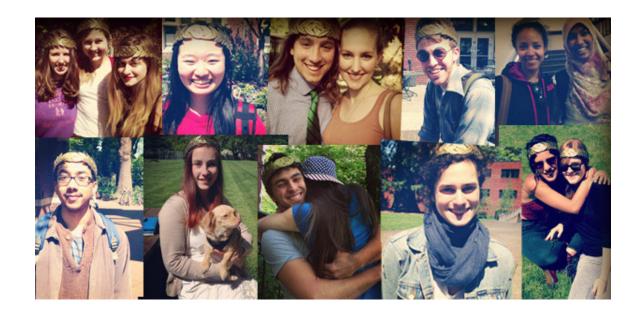
### Phase III April - May 2013

# Report Draft reviewed by Reed's CCGW

Presentation of survey results to the campus community.

## Results

## **Response Rates**

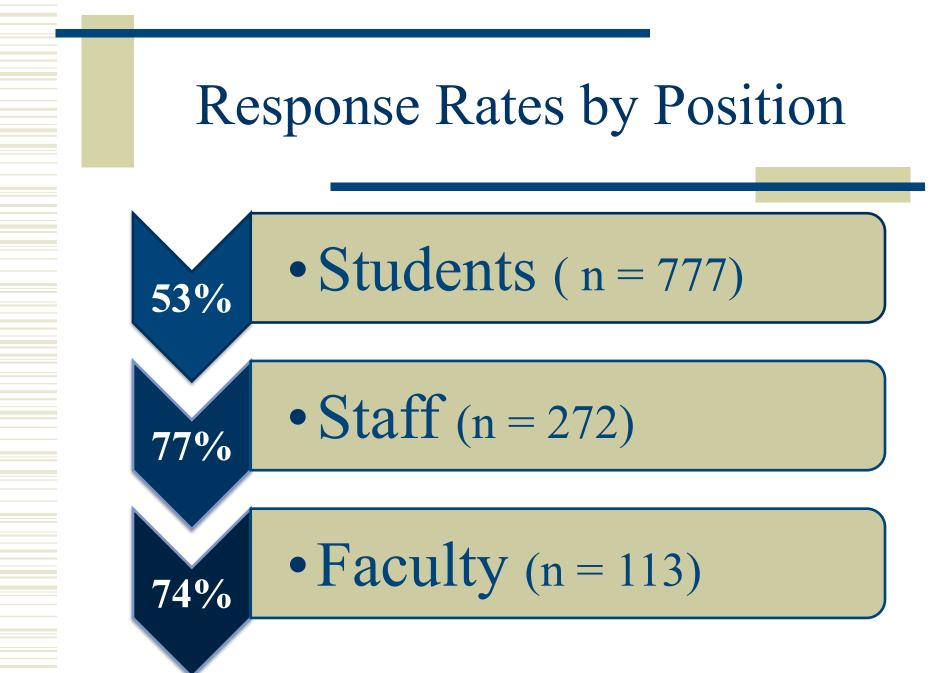


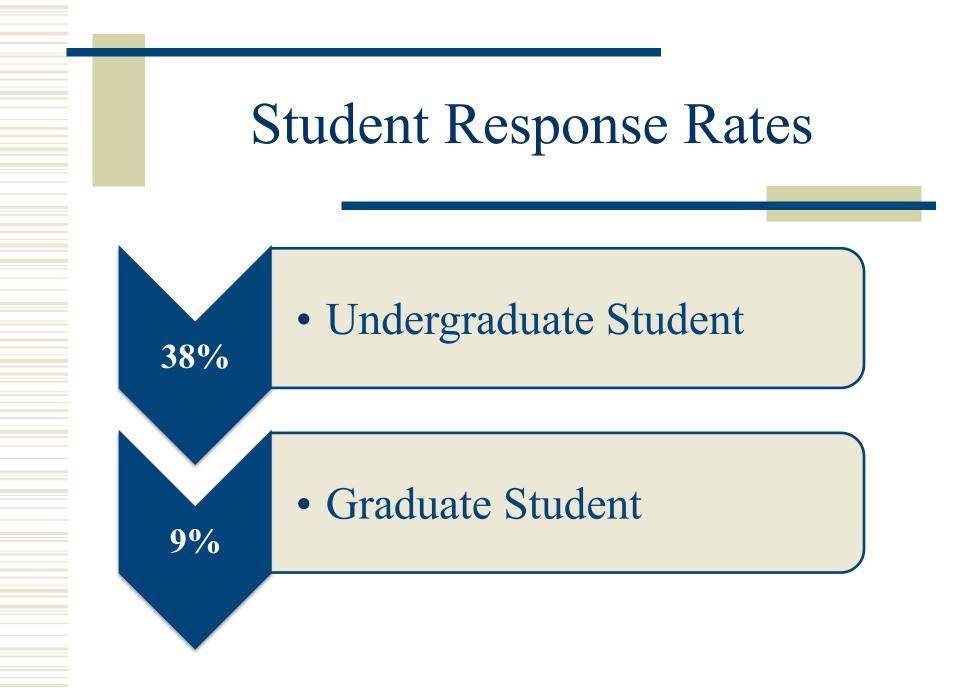
## Who are the respondents?

# 1,165 people responded to the call to participate (59.4% overall response rate)

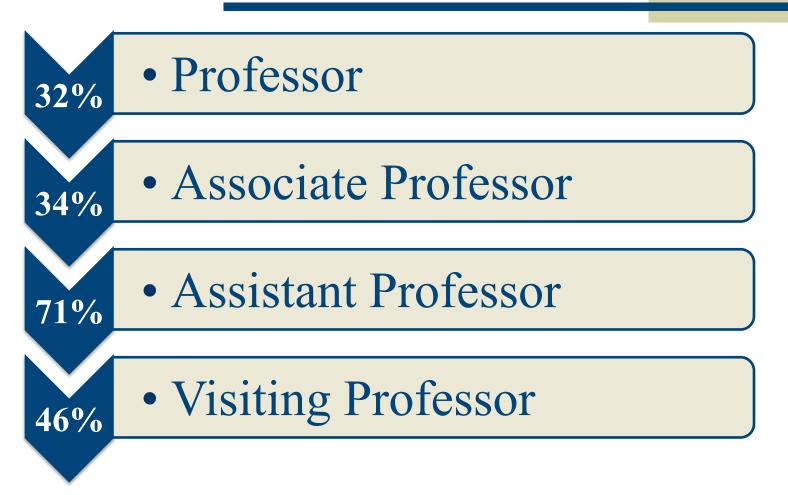
878 different respondents contributed remarks to one or more of the open-ended questions

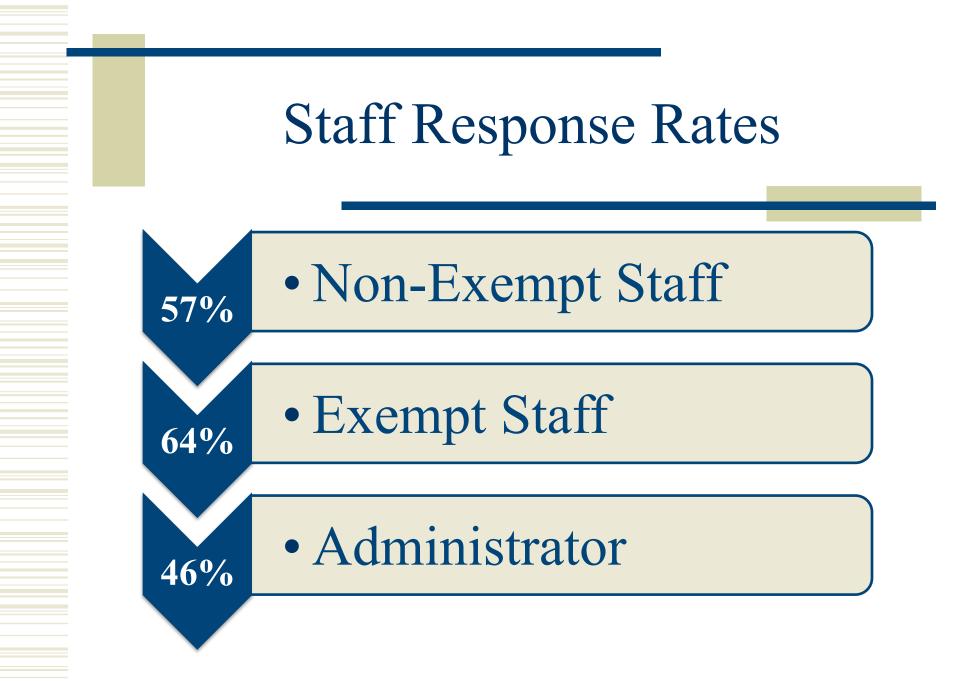


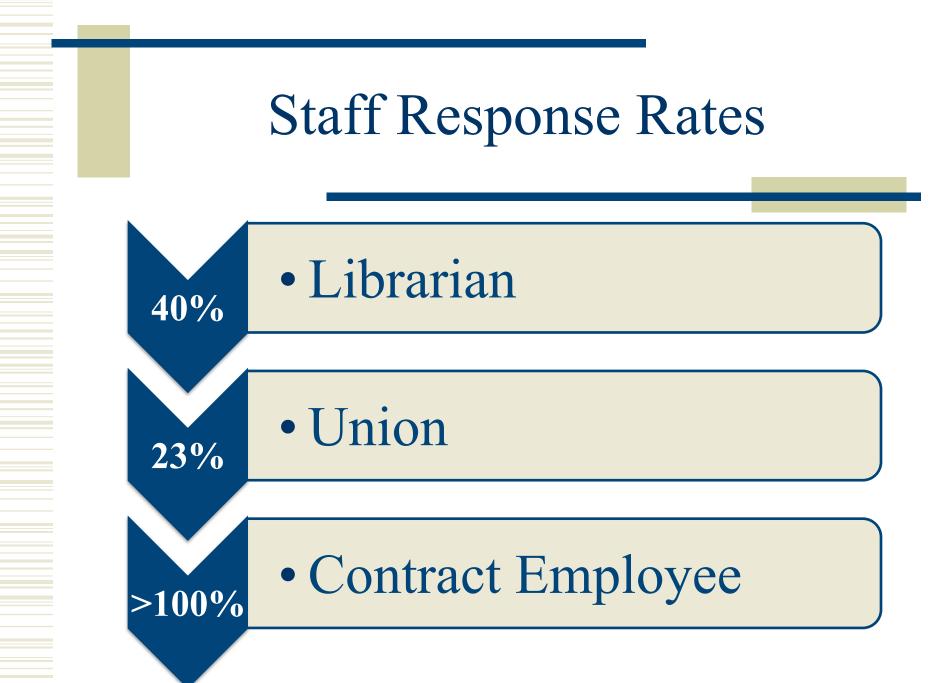




# Faculty Response Rates







## Results

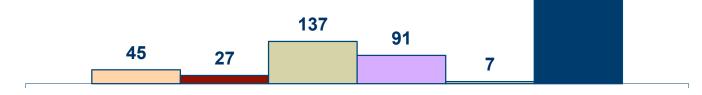
# Additional Demographic Characteristics



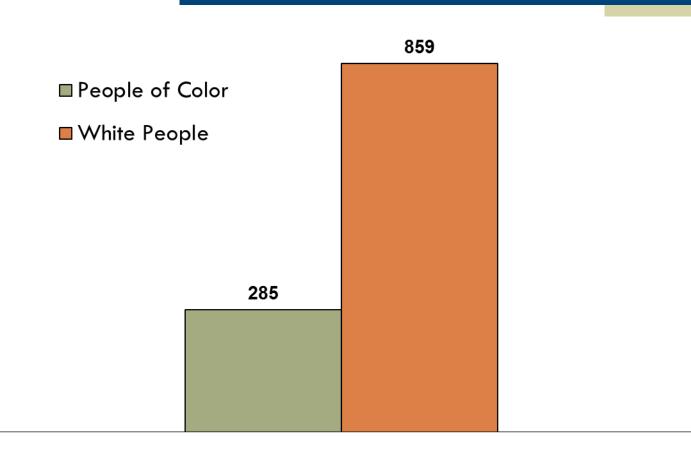
### Respondents by Racial/Ethnic Identity (n) (Duplicated Total)

1011

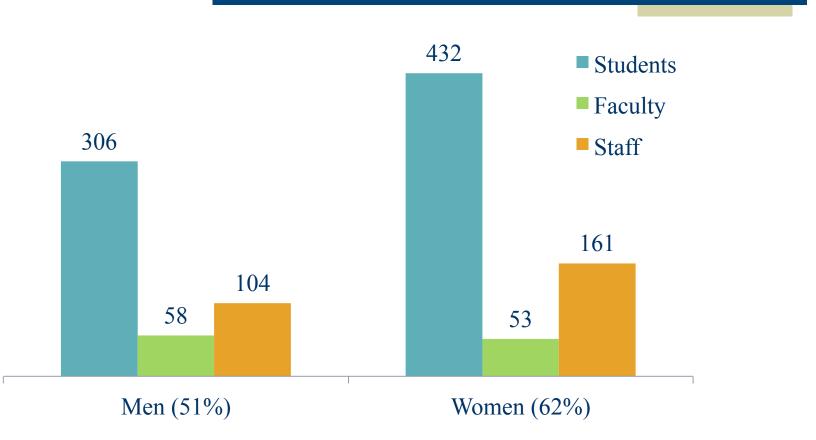
African/African American/Black (66%)
American Indian/Alaskan Native (>100%)
Asian American/Asian (65%)
Hispanic/Latino (67%)
Pacific Islander (>100%)
White (86%)



### Respondents by Racial/Ethnic Identity (n) (Unduplicated Total)

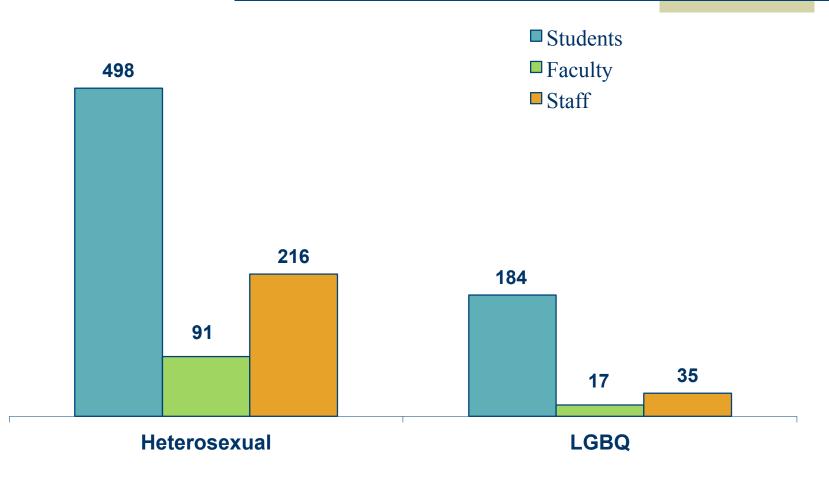


### Respondents by Gender Identity and Position Status (n)



7 respondents identified as transgender, but due to small "n" are not included in subsequent gender analyses 27

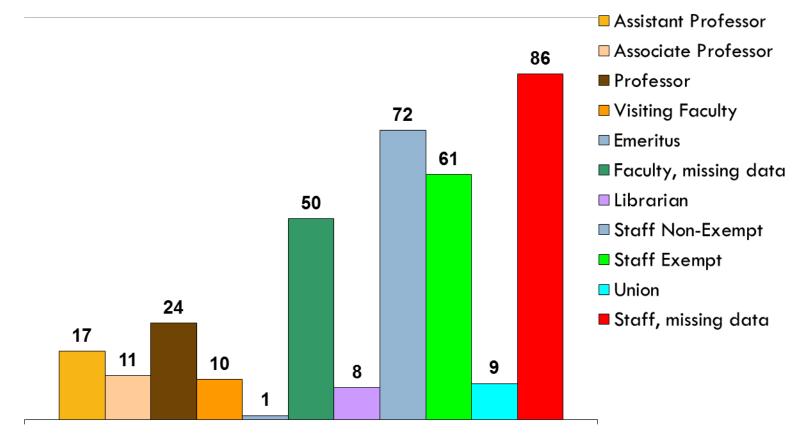
## Respondents by Sexual Identity and Position Status (n)



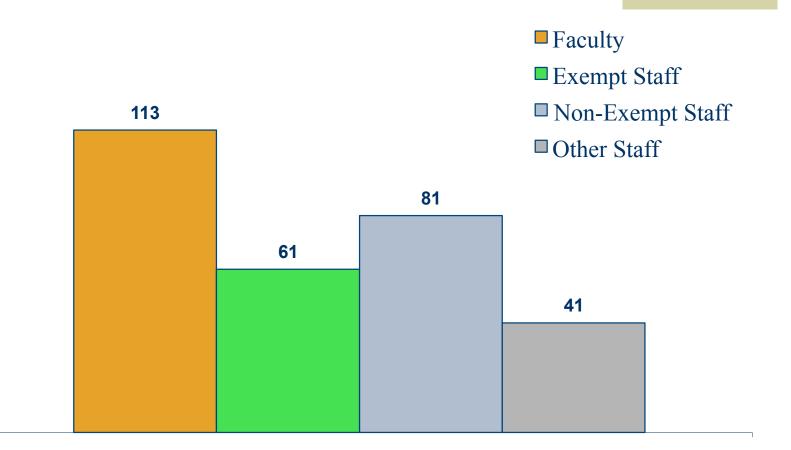
### Respondents with Conditions that Substantially Affect Major Life Activities

Disability	n	%
No Disability	645	55.4
Mental health/psychological	193	16.6
Medical condition	78	6.7
ADHD	75	6.4
Learning disability	51	4.4
Low vision	25	2.1
Hard of Hearing	23	2.0
Physical/mobility condition that affects walking	17	1.5
Speech/Communication	15	1.3
Asperger's/Autism Spectrum	13	1.1
Acquired/Traumatic Brain Injury	12	1.0
Physical/mobility that does not affect walking	11	0.9
Other	8	0.7

### Employee Respondents by Position (n)



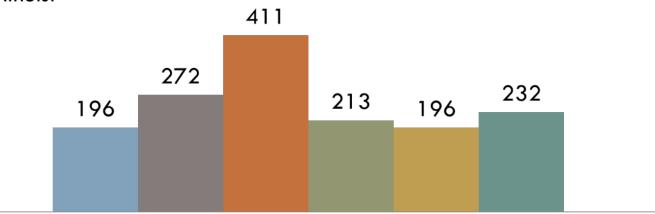
### Collapsed Employee Position (n)



Note: Other staff – respondents who indicated that they were staff but declined to offer subsequent position status 31

### Respondents by Spiritual Affiliation

- Christian
- Other affiliation
- No affiliation
- Spiritual, no affiliation
- Agnostic
- Atheist



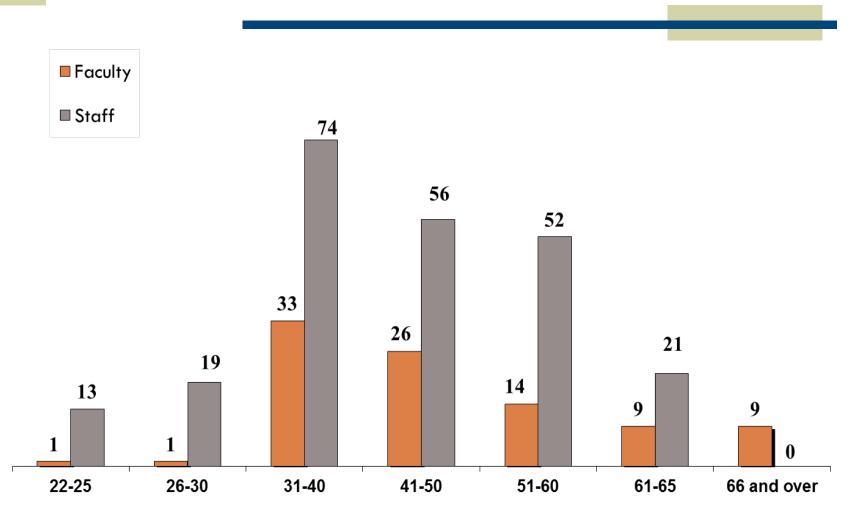
## Respondents by Political Views

		Far left
		Liberal
		Moderate/Middle of the road
		Conservative
	646	■Far right
	-	
200	-	152
		21 2 21 2

## Citizenship Status

	n	Response Rate (%)
U.S. citizen	1021	61
U.S. citizen – naturalized	19	>100%
Dual citizenship	68	
Permanent resident (immigrant)	19	58%
International	57	65
Undocumented resident	1	

### Employee Respondents by Age (n)



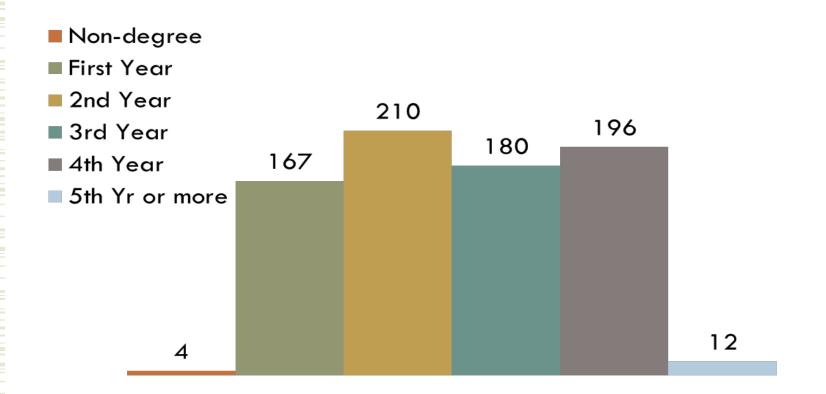
## Faculty Academic Department/Work Unit Affiliations

	n	%
The Arts	13	11.5
History and Social Sciences	18	15.9
Literature and Languages	31	27.4
Mathematics and Natural Sciences	20	17.7
Philosophy, Religion, Psychology and Linguistics	21	18.6

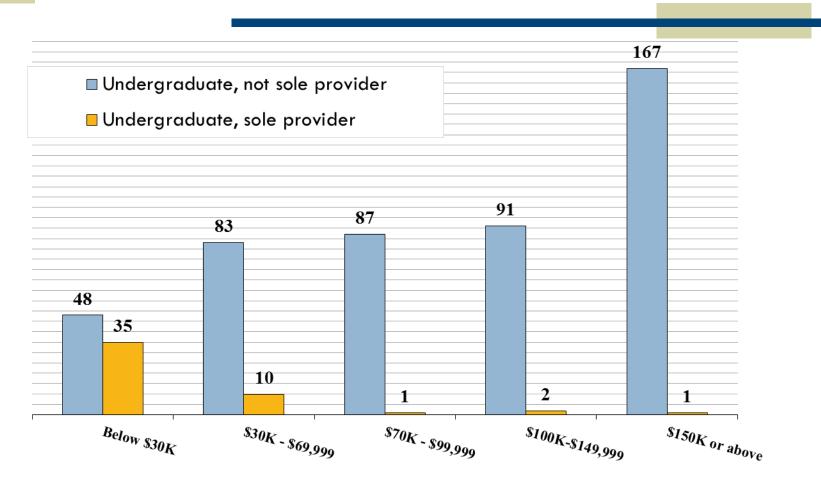
## Staff Academic Department/Work Unit Affiliations

	n	%
College Relations	45	16.5
Dean of the Faculty	58	21.3
Facilities Operations / Custodial Services	29	10.7
Finance	23	8.5
President	16	5.9
Student Services	63	23.2
Missing	38	14.0

## Students by Class Standing (n)



## Students' Family Income by Dependency Status (n)



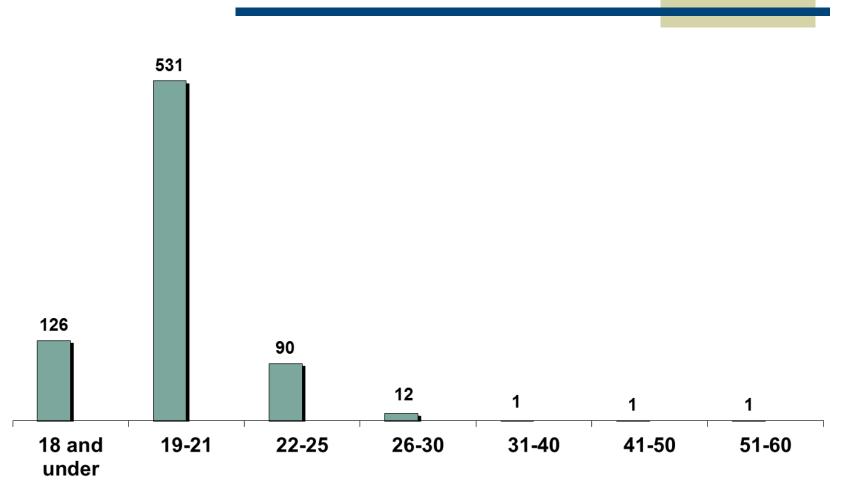
## Students' Primary Methods for Paying for Reed

	n	0⁄0
Family contribution	637	82.0
Loans	363	46.7
Need based scholarship	363	46.7
Personal contribution/job	237	30.5
Pell grant	209	26.9
Work Study	207	26.6
Non Reed scholarship	102	13.1
Credit card	51	6.6
House advisor	40	5.1

## Manners in Which Students Experienced Financial Hardship

	n	%
Difficulty affording tuition	181	62.0
Difficulty purchasing my books	175	59.9
Difficulty participating in social events on or off campus	167	57.2
Difficulty traveling home during college breaks	166	56.8
Difficulty affording college meal plan/food	134	45.9
Difficulty affording housing	98	33.6
Difficulty participating in co-curricular events or activities		
(alternative spring breaks, class trips, etc.)	96	32.9
Difficulty affording printing charges	90	30.8
Difficulty in traveling to campus	38	13.0

### Student Respondents by Age (n)



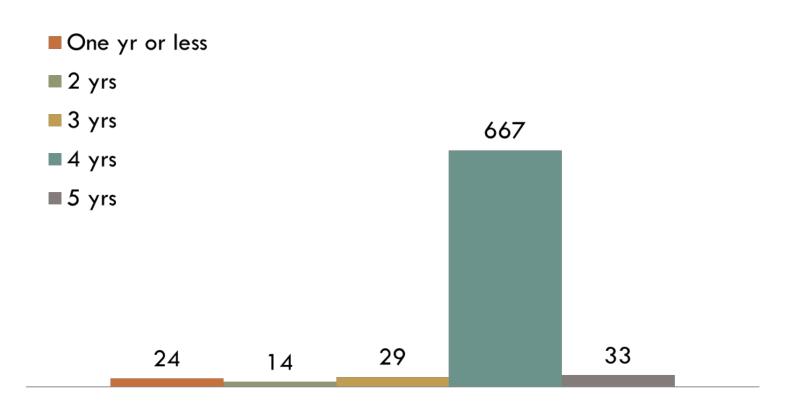
## Students' Residence

#### Residence

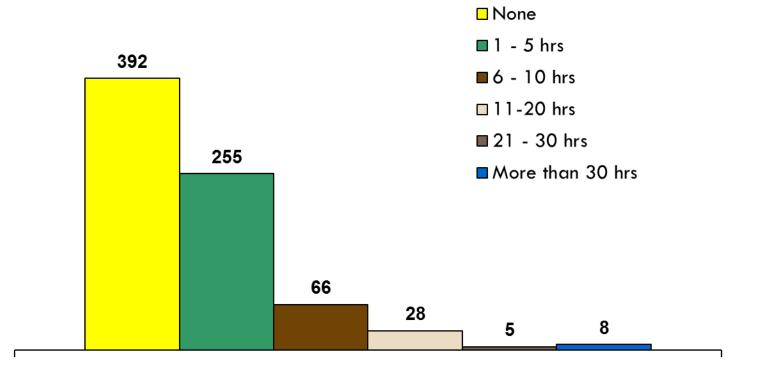
	n	%
On campus housing	372	67.9
Non theme Residence Hall	174	48.9
Theme Dorm	131	36.8
Reed Apartment	51	14.3
Non-campus housing	174	31.8

Note: Table includes undergraduate student respondents (n = 548).

## Time Students Expect to Spend at Reed to Complete Degrees (n)



## Student Time Spent on Experiential Learning (n)



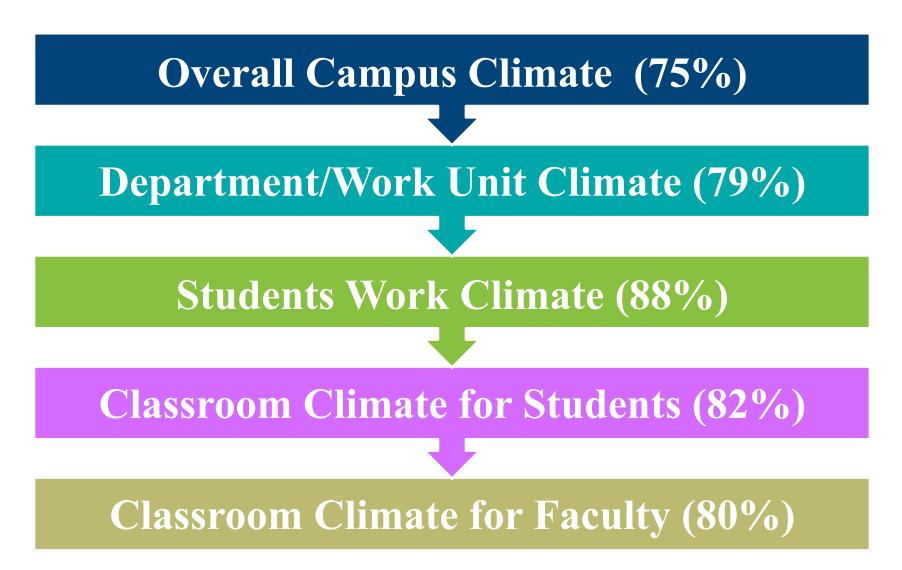
## Student Participation in Clubs or Organizations at Reed

Clubs/Organizations	n	%
Special Interest	206	26.5
I do not participate in any student organizations	198	25.5
Service Organizations	140	18.0
Residential Group	139	17.9
Music/Performance Organizations	120	15.4
Political/Multicultural Campus Community	95	12.2
Sports Teams	95	12.2
Other	67	8.6
Student Government or Leadership	50	6.4
Publications and Media Organizations	47	6.0
Religious/Spiritual	34	4.4
Academic Teams (e.g. Debate, Model UN, etc.)	33	4.2

Findings



#### "Comfortable"/ "Very Comfortable" with:



# Comfort With Overall Climate (all respondents)

#### Differences by Demographics

- People of Color less comfortable than White People
- LGBQ less than heterosexual
- Women and transgender less than men
- People with disabilities less than those without disabilities
- People with conservative political views less than those with liberal views

Comfort With Department/Work Unit Climate (all respondents)

#### Differences by Demographics

- People of Color less comfortable than White People
- Women and transgender less than men
- People with disabilities less than those without disabilities
- People with conservative political views less than those with liberal views

#### Student's Comfort with Climate at Reed Jobs/Classroom Climate (students only)

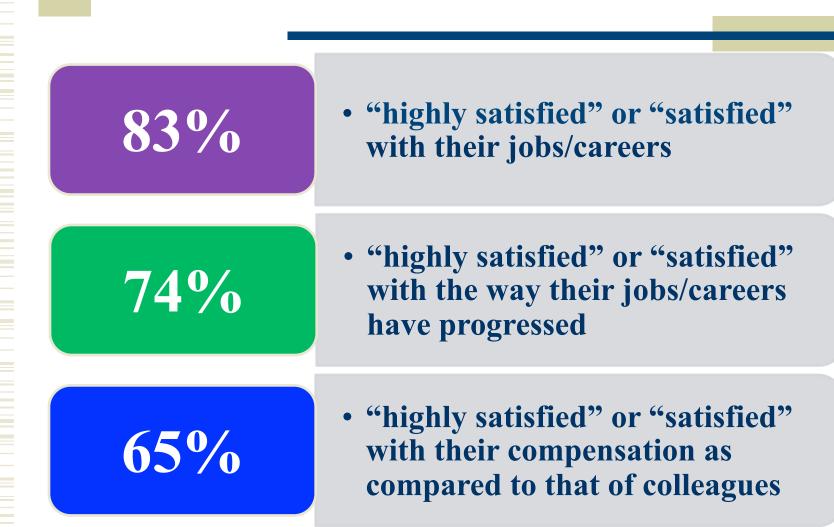
# There were **NO DIFFERENCES** across demographics categories

# Faculty Comfort with Classroom Climate (faculty only)

#### Differences by Demographics

• Women faculty were less comfortable than men faculty

## Employees' Overall Satisfaction



## Employee Satisfaction with Job/ Careers

LGBQ less satisfied than heterosexual

Women less satisfied than men

White People less satisfied than People of Color

**Exempt staff least satisfied by position** 

## Employee Satisfaction with Job/ Career Progression

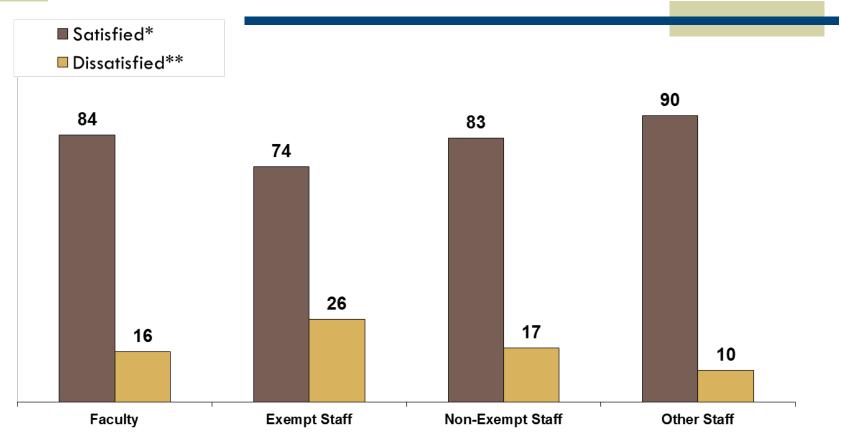
LGBQ less satisfied than heterosexual

Women less satisfied than men

White People less satisfied than People of Color

Non-Exempt staff least satisfied by position

### Employee Satisfaction with Jobs/Careers by Position Status (%)

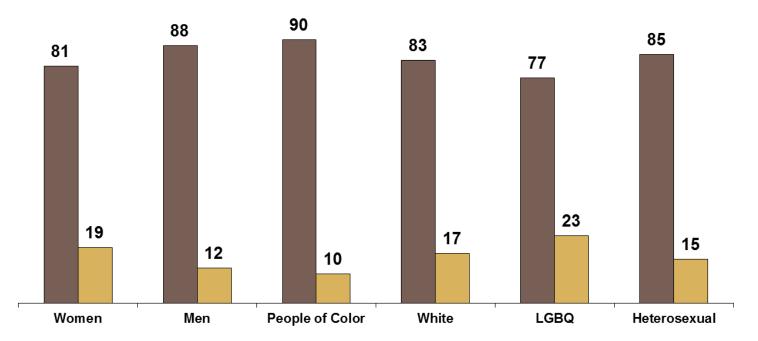


\* Highly Satisfied and Satisfied collapsed into one category.

\*\* Highly Dissatisfied and Dissatisfied collapsed into one category.

#### Employee Satisfaction with Jobs/Careers by Selected Demographics (%)

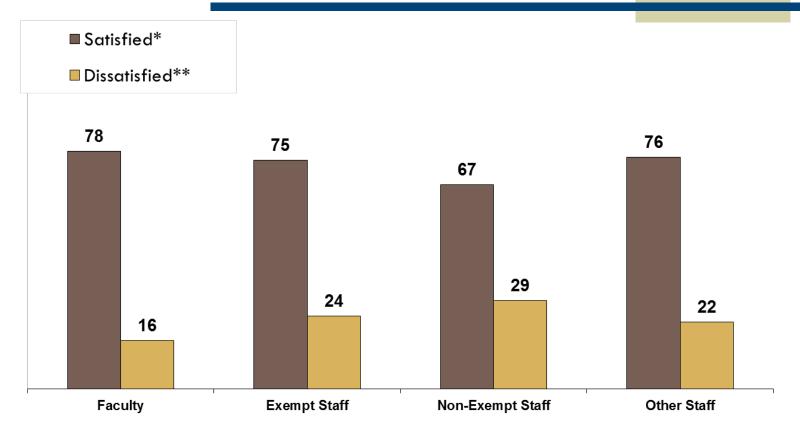
■ Satisfied\* ■ Dissatisfied\*\*



\* Highly Satisfied and Satisfied collapsed into one category.

\*\* Highly Dissatisfied and Dissatisfied collapsed into one category.

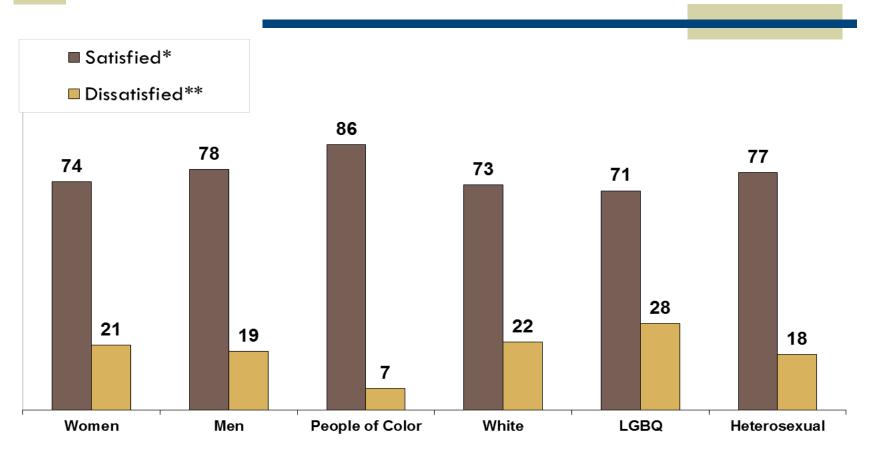
### Employee Satisfaction with Job/Career Progression by Position Status (%)



\* Highly Satisfied and Satisfied collapsed into one category.

\*\* Highly Dissatisfied and Dissatisfied collapsed into one category.

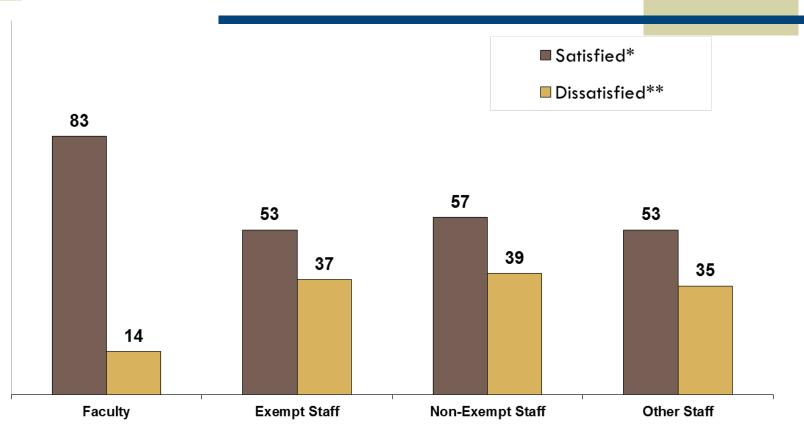
#### Employee Satisfaction with Job/Career Progression by Selected Demographics (%)



\* Highly Satisfied and Satisfied collapsed into one category.

\*\* Highly Dissatisfied and Dissatisfied collapsed into one category.

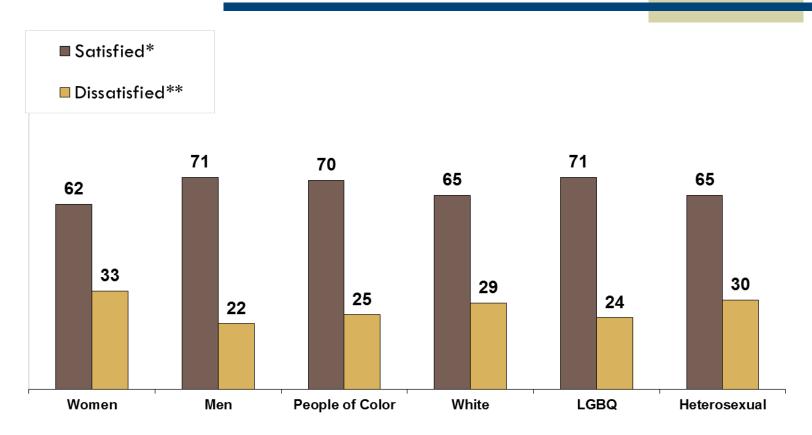
#### Employee Satisfaction with Their Compensation (%)



\* Highly Satisfied and Satisfied collapsed into one category.

\*\* Highly Dissatisfied and Dissatisfied collapsed into one category.

#### Employee Satisfaction with Their Compensation (%)



\* Highly Satisfied and Satisfied collapsed into one category.

\*\* Highly Dissatisfied and Dissatisfied collapsed into one category.

# Challenges and Opportunities





# Experiences with Harassment

## 33%

• 378 respondents indicated that they had personally experienced exclusionary (e.g., shunned, ignored), intimidating, offensive and/or hostile conduct (harassing behavior) at Reed.

## 11%

• 124 respondents offered that the conduct they experienced interfered with their ability to work or learn at Reed.

#### Form of Perceived Offensive, Hostile, or Intimidating Conduct

	n	%
Isolated or left out	190	50.3
Deliberately ignored or excluded	182	48.1
Intimidated/bullied	130	34.4
Target of derogatory verbal remarks	66	17.5
Isolated or left out when work was required in groups	65	17.2

Note: Only answered by respondents who experienced harassment (n = 378). Percentages do not sum to 100 due to multiple responses.

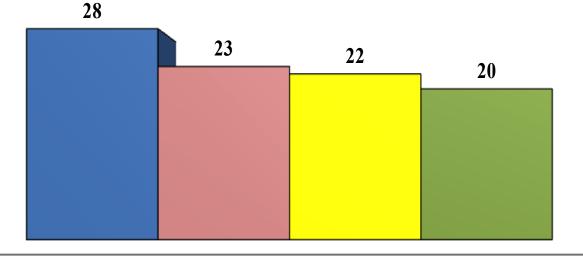
#### Personally Experienced Based on...(%)

Philosophical Views (n=61)

Socioeconomic Status (n=49)

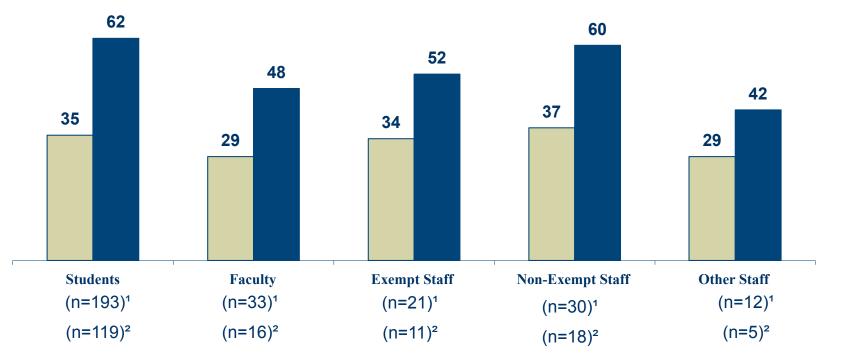
Discipline of Study (n=47)

■ Academic Performance (n=43)



#### Overall Personal Experiences of Perceived Offensive, Hostile, or Intimidating Conduct Due to College Status (%)

Overall experienced conduct<sup>1</sup>
Experienced conduct due to status<sup>2</sup>



<sup>1</sup> Percentages are based on total n split by group.

#### Overall Personal Experiences of Perceived Offensive, Hostile, or Intimidating Conduct Due to Gender Identity (%)

75 63 57 47 35 27 Transgender Men Women (n=4)<sup>1</sup> (n=227)<sup>1</sup> (n=124)<sup>1</sup>  $(n=3)^{2}$  $(n=142)^2$ (n=58)<sup>2</sup>

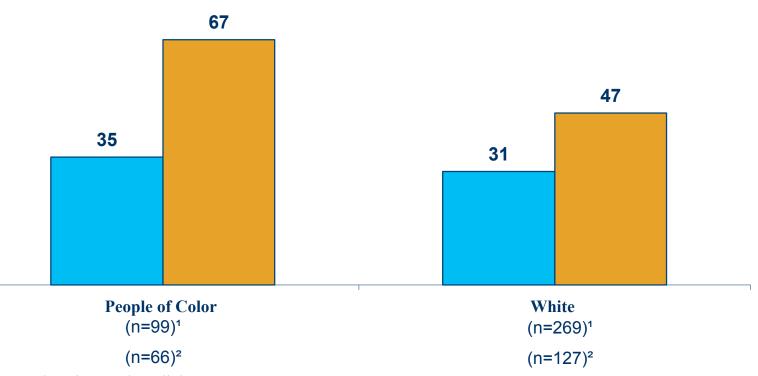
<sup>1</sup> Percentages are based on total n split by group.

Overall experienced conduct<sup>1</sup>

Experienced conduct due to gender identity<sup>2</sup>

Overall Personal Experiences of Perceived Offensive, Hostile, or Intimidating Conduct Due to Racial Identity (%)

Overall experienced conduct<sup>1</sup>
 Experienced conduct due to race<sup>2</sup>

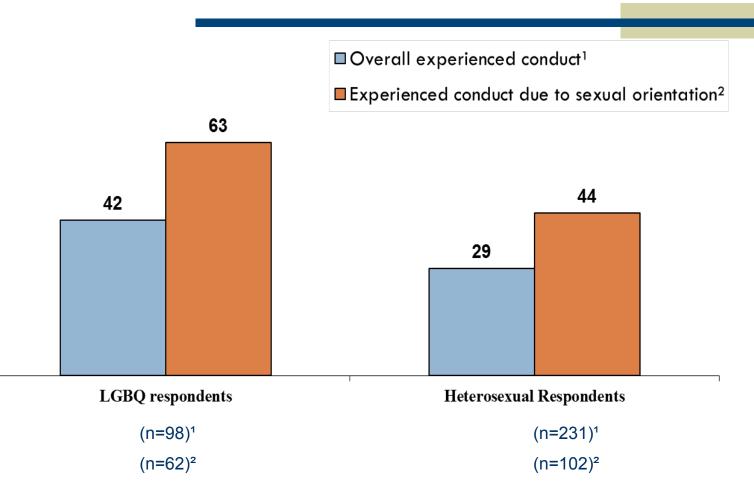


<sup>1</sup> Percentages are based on total n split by group.

<sup>2</sup> Percentages are based on n split by group for those who believed they had personally experienced this conduct.

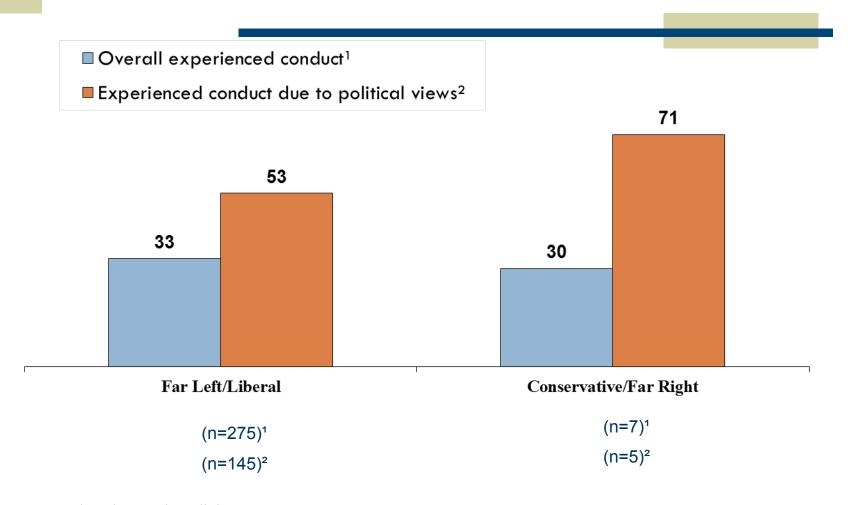
68

#### Overall Personal Experiences of Perceived Offensive, Hostile, or Intimidating Conduct Due to Sexual Identity (%)



<sup>1</sup> Percentages are based on total n split by group.

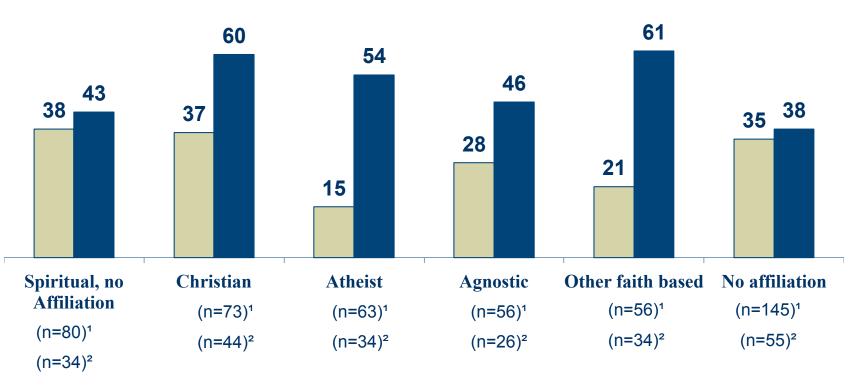
#### Overall Personal Experiences of Perceived Offensive, Hostile, or Intimidating Conduct Due to Political Views (%)



<sup>1</sup> Percentages are based on total n split by group.

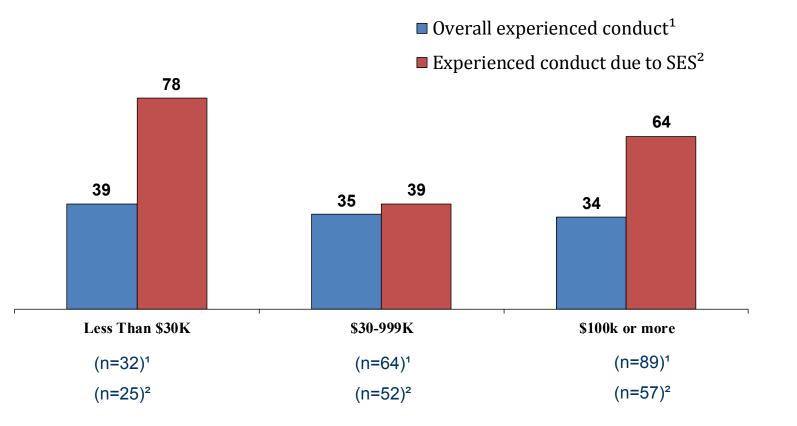
Overall Personal Experiences of Perceived Offensive, Hostile, or Intimidating Conduct by Religious/Spiritual Affiliation (n)

Overall experienced conductExperienced conduct due to affiliation



<sup>1</sup> Percentages are based on total n split by group.

Overall Personal Experiences of Perceived Offensive, Hostile, or Intimidating Conduct Due to Socioeconomic Status (%)



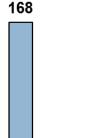
<sup>1</sup> Percentages are based on total n split by group.

### Location of Perceived Harassment

	n	0⁄0
In a public space on campus In a class, lab, or other academic	140	37.0
setting	117	31.0
In a meeting with a group of people	105	27.8
While working at a Reed college job	92	24.3
In campus housing	81	21.4

Note: Only answered by respondents who experienced harassment (n = 378). Percentages do not sum to 100 due to multiple responses.

#### Source of Perceived Conduct by Position Status (n)









# What did you do?<sup>1</sup>

#### **Personal responses:**

- Was angry (51%)
- Felt embarrassed (50%)
- Told a friend (43%)
- Ignored it (32%)

#### **Reporting responses:**

- Didn't know who to go to (11%)
- Didn't report it for fear their complaints would not be taken seriously (5%)
- Did report it but didn't feel the complaint was taken seriously (5%)
- Made complaints to campus officials (5%)

<sup>&</sup>lt;sup>1</sup> Only answered by respondents who experienced harassment (n = 378). Respondents could mark more than one response

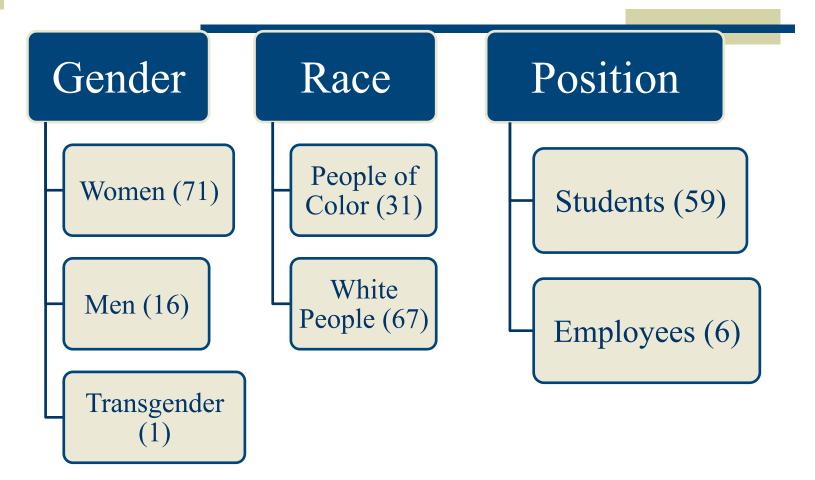
### Unwanted Sexual Contact at Reed<sup>1</sup>

98 respondents (8%) experienced unwanted sexual contact

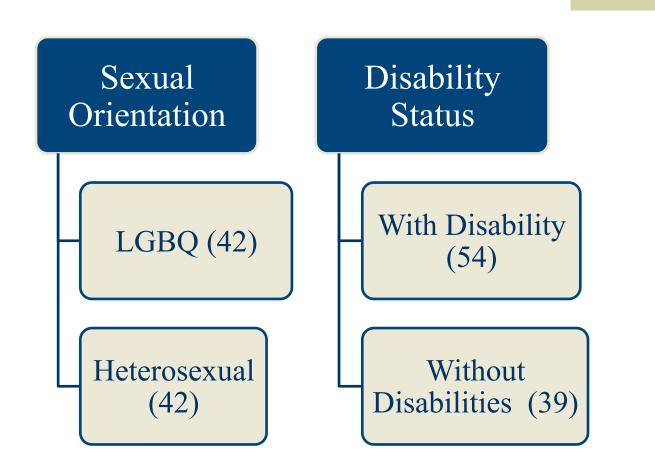
78 respondents indicated that is occurred in the past four years

<sup>1</sup>Any sexual act directed against another person, forcibly, and/or with threat of force, and/or against that person's will; or when the survivor is incapable of giving consent, (i.e., is unconscious, mentally incompetent, or intoxicated), including forcible rape, use of drugs to incapacitate, forcible sodomy, gang rape, sexual assault, sexual assault with an object, and forcible fondling

#### Respondents Who Experienced Unwanted Sexual Contact By Select Demographics



#### Respondents Who Experienced Unwanted Sexual Contact By Select Demographics



### Respondents Who Believed They Experienced Unwanted Sexual Contact

#### Where did it occur?

- Off-campus (n = 13)
- On-campus (n = 20)

#### What did you do<sup>1</sup>?

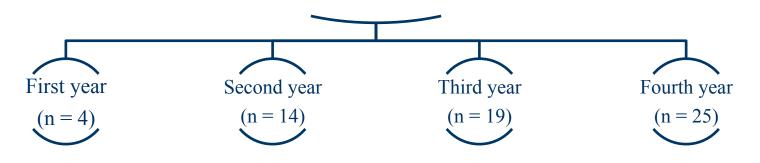
- Told a friend (n = 54)
- Felt embarrassed (n = 53)
- Felt somehow responsible (n = 48)
- Was angry (n = 45)
- Did nothing (n = 44)
- Ignored it (n = 41)

#### Who were the offenders?

- Student (n = 58)
- Acquaintance (n = 39)







Employee Respondents Who Seriously Considered Leaving Reed

### 36% (n = 416) of *all* respondents

Other Staff (54%) Exempt Staff (53%) Non-Exempt Staff (40%) Faculty (30%)

#### Employee Respondents Who *Seriously Considered* Leaving Reed by Demographics

Gender Identity	<ul> <li>Women (42%)</li> <li>Men (36%)</li> </ul>
Racial Identity	<ul> <li>White Employees (41%)</li> <li>Employees of Color (31%)</li> </ul>
Sexual Identity	<ul> <li>LGBQ (46%)</li> <li>Heterosexual (39%)</li> </ul>

### Why Employees Considered Leaving Qualitative Comments

- Experienced tension in the department with supervisor/manager or colleagues;
- Expected to take on responsibilities outside their job descriptions;
- Saw little opportunity for advancement at Reed;
- Felt unwelcomed, harassed or excluded;
- Sought career changes unrelated to climate issues;
- Felt underpaid;
- Felt Reed did not "truly value diversity and inclusion";
- Found the "Honor Principle, in particular the refusal to define it, as an illogical basis for deciding when behavior is acceptable or unacceptable";
- Felt like "the weird ones" for "being more conventional";
- For personal/family reasons.

### **34% (n = 263)** of Student Respondents *Seriously Considered* Leaving Reed

Racial Identity	<ul> <li>Students of Color (39%)</li> <li>White Students (31%)</li> </ul>
Sexual Identity	<ul> <li>LGBQ (44%)</li> <li>Heterosexual (30%)</li> </ul>
First Gen. Status	<ul> <li>First-Generation (39%)</li> <li>Not First-Generation (34%)</li> </ul>
Family Income	<ul> <li>Less than \$30k (40%)</li> <li>\$30k or greater (34%)</li> </ul>

# Why Students Considered Leaving Qualitative Comments

- Felt "some of the professors and students are not really open to diversity";
- Wanted to leave the "stress culture" and "academic stress/ pressure";
- Lack of resources to pay for Reed/cheaper tuition elsewhere; Felt unlike a "typical Reedie by not believing in 'atheism, communism, free love";
- "lack of practical, *real world* application of available Reed majors";
- Felt a lack of a support group;
- Felt "the lack of diversity, both economic and racial, is a real problem."

# Perceptions



Respondents who observed conduct or communications directed towards a person/group of people that created an exclusionary, intimidating, offensive working or learning environment

6	

	%	n
Within the past year	34.0	391
6 or more times	36.6	127
3-5 times	38.6	134
1-2 times	24.8	86

#### Form of Observed Exclusionary, Intimidating, Offensive, or Hostile Conduct

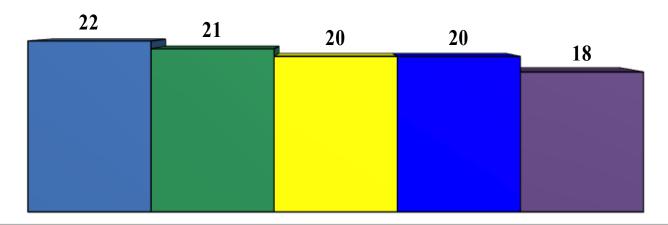
	n	%
Derogatory remarks	213	54.5
Deliberately ignoring or exclusion	145	37.1
Isolation or exclusion	119	30.4
Graffiti/vandalism	113	28.9
Singling out individual as a spokesperson for his/her identity	102	26.1
Assumption that someone was admitted/hired/promoted based		
on his/her identity	95	24.3
Racial/ethnic profiling	75	19.2
Intimidation/bullying	73	18.7

Note: Only answered by respondents who observed harassment (n = 391). Percentages do not sum to 100 due to multiple responses.

#### Observed Harassment Based on...(%)

■ Race (n=84)

- Gender Identity (n=83)
- Philosophical Views (n=79)
- Religious/Spiritual Views (n=77)
- Political Views (n=71)



Source of Observed Exclusionary, Intimidating, Offensive, or Hostile Conduct (%)

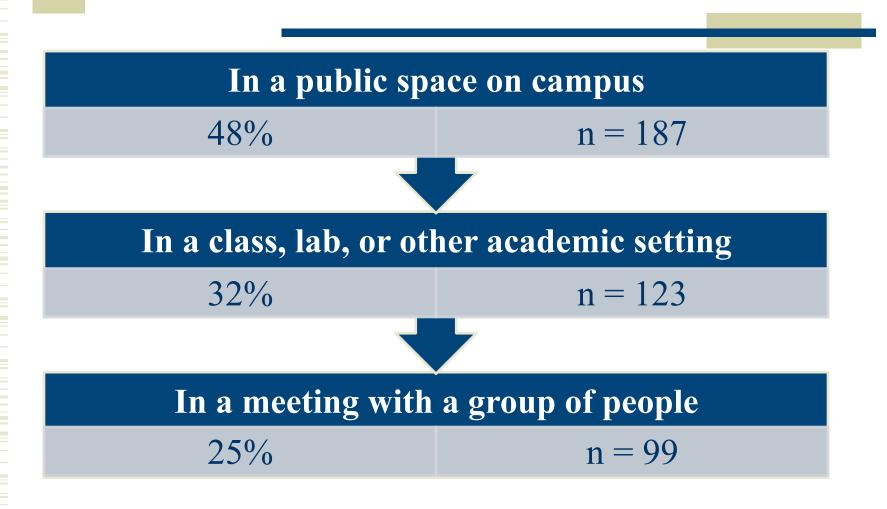
### Source

• Student (70%)

- Faculty Member (16%)
- Administrator (9%)
- Community Safety (9%)

Note: Only answered by respondents who observed harassment (n = 391). Percentages do not sum to 100 due to multiple responses.

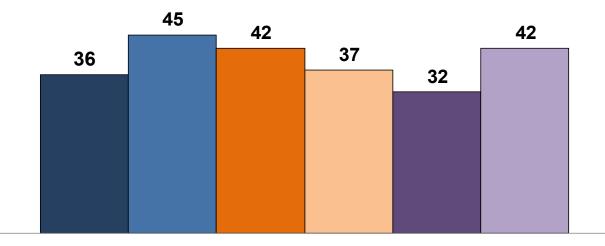
#### Location of Observed Exclusionary, Intimidating, Offensive, or Hostile Conduct



Note: Only answered by respondents who observed harassment (n = 391). Percentages do not sum to 100 due to multiple responses.

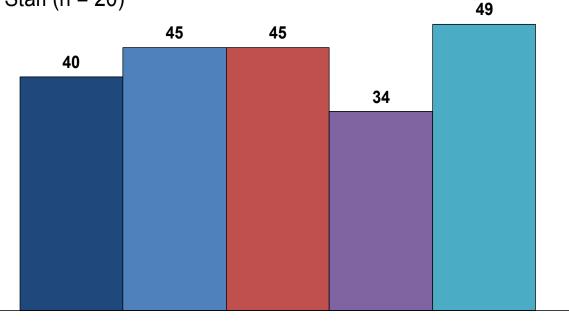
Observed Exclusionary, Intimidating, Offensive, or Hostile Conduct Prior to Last Year by Select Demographics (%)

- White People (n = 296)
- People of Color (n = 121)
- LGBQ (n = 92)
- Heterosexual (n = 290)
- Men (n = 144)
- Women (n = 260)



#### Observed Exclusionary, Intimidating, Offensive, or Hostile Conduct Prior to Last Year by Position Status (%)

Students (n = 207)
Faculty (n = 50)
Exempt Staff (n = 26)
Non-Exempt Staff (n = 26)
Other Staff (n = 20)



#### **Perceived Discrimination** Employees **Employment-**Employment Practices Related to **Related Disciplinary Hiring Practices** Actions Promotion 11% 22% 25% n=85 n=93 n=43

### Perceived Discrimination

Race was indicated as the most common basis for discriminatory hiring practices.

Position was cited as the most common basis for discriminatory employment-related disciplinary actions and discriminatory practices related to promotion.

### Work-Life Issues

# The majority of employee respondents expressed positive attitudes about work-life issues.





- 88% of employee respondents were comfortable asking questions about performance expectations.
- 84% felt their colleagues treated them with the same respect as other colleagues.
- 85% thought their colleagues had similar expectations of them as other colleagues/co-workers.
- 66% felt comfortable taking leave that they were entitled to without fear that it might affect their jobs/careers.
- 66% of faculty and staff found Reed College supportive of their taking leave.

### Successes

- More than half of all employees believed that they had colleagues or co-workers (74%) and supervisors (63%) who gave them career advice or guidance when they need it.
- A majority had support from their deans/supervisors (70%) and colleagues/co-workers (76%) who supported their career advancement.
- A majority had equipment and supplies (89%) and time (55%) they needed to adequately perform their work.
- 63% thought the college demonstrated that it values a diverse faculty and staff.
- 55% of all faculty and staff respondents felt that salary determinations were fair and clear.

### Successes

- Many faculty and staff believed their supervisors/deans provided them with time (70%) and resources (75%) to pursue professional development activities.
- 65% found that their departments were supportive of providing leave opportunities.
- 59% felt their supervisors/deans provided on-going feedback to help them improve their performance.
- Very few respondents felt under scrutiny by their colleagues due to their identities (7%).

# Challenges

- 48% thought there were many unwritten rules concerning how one was expected to interact with colleagues in their work units.
- 35% were reluctant to bring up issues that concern them for fear that it will affect their performance evaluation.
- 24% believed their colleagues expected them to represent the "point of view" of their identities.
- Approximately one-quarter felt they had to work harder than they believed their colleagues do in order to achieve the same recognition (23%) or to be perceived as legitimate (22%).
- Some faculty and staff often have to forgo professional activities because of personal responsibilities (36%) or found that personal responsibilities have slowed down their job/career progression (26%).

# Tenure/Teaching Issues - FACULTY



- The majority felt their teaching expectations (81%) and research requirements (76%) were similar to those of their colleagues.
- 75% felt their research interests were valued by their colleagues.
- 71% felt their access to research support was similar to that of their colleagues and co-workers.
- Few faculty felt pressured to change their teaching methods (17%) or research agendas (10%) to achieve tenure or be promoted.
- Slightly more than half felt the tenure processes (58%) or advancement processes (59%) were clear.
- 73% believed their colleagues included them in opportunities that will help their careers as much as they do others in their positions.

# Tenure/Teaching Issues - FACULTY

### Successes

- 77% felt their departments created climates that were responsive and supportive of family needs, including usage of family-related leave policies.
- More than half felt the tenure standards (71%) or advancement standards (71%) were reasonable.
- Slightly more than half of all faculty respondents felt their service contributions were important to tenure (60%) or advancement (63%).
- 41% felt their diversity-related research/teaching/service contributions have been/will be valued for advancement or tenure.
- 73% believed their colleagues included them in opportunities that will help their careers as much as they do others in their positions.

# Tenure/Teaching Issues - FACULTY

### Challenges

- 39% of faculty felt burdened by service responsibilities beyond those of their colleagues.
- 41% believed they performed more work to help students than did their colleagues.
- 26% felt that faculty members who use family-related leave policies are disadvantaged in advancement or tenure.
- 53% believed that perception about using family-related leave policies differ for men and women faculty.

# Welcoming Workplace Climate

More than half of all employees thought the workplace climate was welcoming for all characteristics listed

Respondents of Color were least likely to believe the workplace climate was welcoming for employees based on gender, race, and sexual identity.

Christian respondents and respondents with conservative/far right views were least likely to believe the workplace climate was welcoming for employees based on political views and religious/ spiritual status.

# Welcoming Classroom Climate

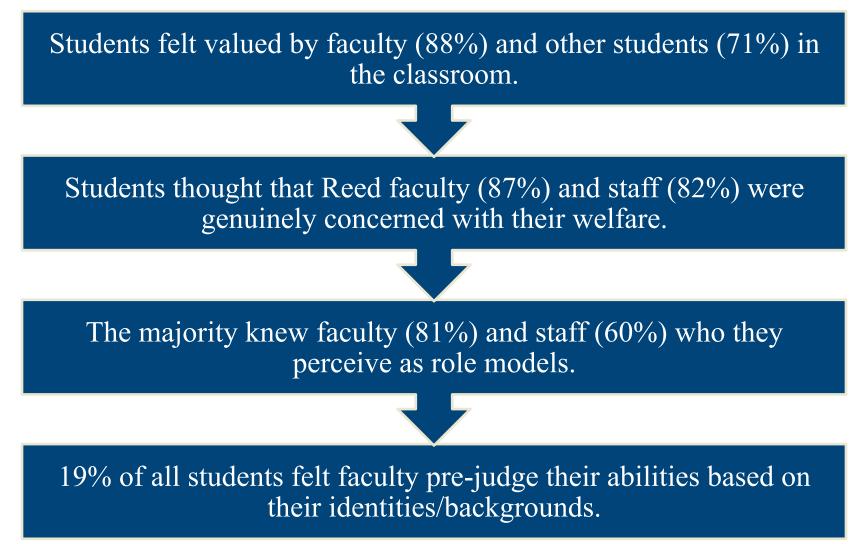
More than half of all student/faculty respondents felt that the classroom climate was welcoming for students based on "difference" across all dimensions

Students of Color less comfortable than White students→ RACE

Students who identified with as Christian less likely than those who identified as other than Christian → RELIGIOUS/ SPIRITUAL VIEWS

Students from low income less likely than not low income  $\rightarrow$  SOCIOECONOMIC STATUS

### Student Perceptions of Campus Climate



Student Perceptions of Campus Climate

# 29% did not see enough faculty and staff with whom they identify.



87% had academic opportunities that were similar to those of their classmates.

94% had access to academic support that was similar to that of their classmates.

# **Institutional Actions**





Campus Initiatives That Would Positively Affect the Climate - Employees

The majority of employees thought the following would positively affect the climate:

Access to counseling for people who have experienced harassment

Mentorship for new faculty and staff Clear and fair process to resolve conflicts Increasing diversity of faculty, staff, administration, and student body

#### Campus Initiatives That Would Positively Affect the Climate - Employees

#### A smaller number of employees thought the following would positively affect the climate:

- providing flexibility for computing the probationary period for tenure
- providing more flexibility for promotion for faculty
- providing recognition and rewards for including diversity issues in courses across the curriculum and staff
- including diversity-related professional experiences as one of the criteria for hiring of staff/faculty

#### Campus Initiatives That Would Positively Affect the Climate - Students

## The majority of students thought the following would positively affect the climate:

Person to address student complaints of classroom inequity Opportunities for cross-cultural dialogue among students, and between faculty, staff, and students

Increasing the diversity of the faculty, staff, and student body.



## Strengths and Successes Opportunities for Improvement



## Context Interpreting the Summary



Although colleges and universities attempt to foster welcoming and inclusive environments, they are not immune to negative societal attitudes and discriminatory behaviors.



As a microcosm of the larger social environment, college and university campuses reflect the pervasive prejudices of society.



Classism, Racism, Sexism, Genderism, Heterosexism, etc.

(Eliason, 1996; Hall & Sandler, 1984; Harper & Hurtado, 2007; Hart & Fellabaum, 2008; Malaney, Williams, & Gellar, 1997; Rankin, 2003; Rankin & Reason, 2008; Rankin, Weber, Blumenfeld, & Frazer, 2010; Smith, 2009; Worthington, Navarro, Loewy & Hart, 2008) 113

### **Overall Strengths & Successes**

**75%** of respondents were comfortable with the overall climate, and **79%** with dept/work unit climate.

Students thought very positively about their academic experiences at Reed.

82% of students and80% of faculty were comfortable with the classroom climate.

**83%** of employees were satisfied with their jobs/careers, and 74% with how their jobs/careers have progressed.

## **Overall Opportunities for Improvement**

**33%** (n = 378) had personally experienced harassing conduct within the last year.

**34%** (n = 391) believed that they had observed harassing conduct within the last year.

**36%** (n = 416) of all respondents have considered leaving Reed College. **8%** (n = 98) experienced unwanted sexual contact.

## Strengths & Successes

#### Students

- A majority felt valued by faculty and other students in the classroom.
- A majority felt that employees and administrators were genuinely concerned with their welfare.

#### Employees

• The majority of employees felt the workplace climate was welcoming based on gender, race, sexual orientation, and all other demographics characteristics listed.

#### **Influence of Political and Philosophical Views**

- Philosophical views were indicated as the primary basis for experienced harassment at Reed.
  - In particular, 28% (n = 61) of respondents who experienced harassment "very often" or "often" said the conduct was based on their philosophical views.
- Of those respondents who experienced harassment, respondents who identified their political views as conservative/far right (71%) were more likely to attribute the harassment to their political views.
- Political views were also mentioned as a common basis for observed harassment by all respondents.

#### **Influence of Political and Philosophical Views**

- Respondents who identified their political views as conservative/far right were less comfortable than were respondents with far left/liberal or moderate viewpoints with the overall climate and the climate in their departments/work units.
- Respondents whose political views were conservative/far right were also least likely to agree that their workplace climate was welcoming irrespective of political views and religious/spiritual views.
- Twenty-five percent of students (n = 168) perceived tensions in Reed housing surrounding political views.

#### **Racial Tension**

- Respondents of Color (35%, n = 99) more often reported personally experiencing harassing conduct when compared to their White counterparts (21%, n = 269).
  - Of Respondents of Color who experienced harassment, 67% (n = 66) said the harassment was based on their race compared with 47 percent (n = 127) of White respondents.
- Race was also the primary basis (22%, n = 84) for observed harassment for all respondents within the last year.
- Respondents of Color (45%) were also more likely to believe they had observed harassing conduct *prior* to the last year than White respondents (36%).

#### **Racial Tension**

- There were differences in rates of experiences with unwanted sexual conduct by race as well: 11% of Respondents of Color and 8% of White people reported this behavior.
- Respondents of Color were less comfortable than White respondents with the overall climate for diversity at Reed and the climate in their departments/work units.
- Students of Color were slightly less comfortable than White students with the climate at their Reed College job and the classroom climate.
- Employees of Color (69%, n = 37) were less likely to agree that their workplace climate was welcoming based on race than White employees (87%, n = 260).

#### **Racial Tension**

- Employees of Color were also more likely than White Employees to believe they had observed discriminatory hiring practices, employment-related disciplinary actions, and practices related to promotion at Reed.
- Race was cited as the primary basis for discriminatory hiring; and the third basis for discriminatory related employment practices and fourth for discriminatory practices related to promotion/tenure/reappointment/ reclassification at Reed College.
- 39% (n = 88) of Students of Color versus 31% (n = 170) of White students seriously considered leaving Reed College.

#### **Gender Disparities**

- Women (35%, n = 227) were more likely than men (27%, n = 124) to report experiences with harassment.
  - Of those respondents, more women (63%, n = 142) than men (47%, n = 58) indicated the harassment was based on gender.
- Gender identity was indicated as the secondary basis for observed harassment within the last year.
- Women (42%, n = 260) were also more likely than men (32%, n = 144) to report they had observed harassing conduct *prior* to the last year.
- Women employees (81%, n = 173) was less satisfied than men (88%, n = 139) with their jobs and the way their careers have progressed (74%, n = 155; 78%, n = 121).

#### **Gender Disparities**

- Women were less satisfied with their compensation as compared to peers with similar positions at Reed College (62% of women, n = 131; 71% of men, n = 110), and were more likely to have witnessed discriminatory promotion/tenure/reappointment/reclassification (26% of women, n = 56; 22% of men, n = 34).
- Women (11%, n= 71) were also more than three times as likely as men (3%, n = 16) to have perceived they had experienced unwanted sexual contact at Reed College.
- Women (82%, n = 170) were less likely to believe the workplace climate was welcoming for employees based on gender when compared with their men counterparts (91%, n = 139).

#### **LGBQ** Issues and Concerns

- LGBQ respondents (42%, n = 98) were more likely than heterosexual respondents (29%, n = 231) to believe that they had experienced harassment.
  - Of those who believed they had experienced this type of conduct, 63% (n = 62) of LGBQ respondents versus 44% (n = 102) of heterosexual respondents indicated it was based on sexual orientation.
- A higher percentage of LGBQ respondents (42%, n = 92) believed they had observed harassing conduct *prior* to the last year than did heterosexual respondents (37%, n = 290).
- More than three times as many LGBQ respondents (18%, n = 42) than heterosexual respondents (5%, n = 42) perceived they had experienced unwanted sexual contact.

#### **LGBQ** Issues and Concerns

- LGBQ respondents were slightly less comfortable than heterosexual respondents with the overall climate for diversity at Reed.
- LGBQ employee respondents were less satisfied with their jobs and the way their careers have progressed at Reed than their heterosexual counterparts.
- Finally, 46% (n = 24) of sexual minority employees, compared to 39% (n = 120) of heterosexual employee respondents, have seriously thought of leaving the institution, with 44% (n = 80) of LGBQ students and 30% (n = 148) of heterosexual students reporting the same consideration.

#### **Differential Treatment by College Position**

- Non-exempt staff (37%, n = 30) respondents personally experienced harassment at higher rates than other employee groups and were most likely to indicate position as the basis (60%, n = 18).
- Staff members were also more likely to report they experienced unwanted sexual conduct at Reed College.
- College position was cited as the primary basis for observed discriminatory employment-related disciplinary actions (16%, n = 7) and practices related to promotion (24%, n = 22).
- More non-exempt staff members reported observing discriminatory practices in general.

#### **Differential Treatment by College Position**

- Exempt staff were least satisfied with their jobs, and non-exempt staff were the least satisfied group with the way their careers have progressed.
- Exempt staff and "other" staff were more likely than faculty and non-exempt staff to have seriously considered leaving Reed because of the climate.

# Next Steps





#### Process Forward Sharing the Report with the Community Spring 2013

Executive Summary and Power Point will be available on Reed website

Full Report will also be available in the library

## Process Forward

## Summer/ Fall 2013

- General Campus Forums Share process forward with the Reed community
- Focused (Topic) Forums Gather ideas from Reed community for immediate actions
- Committee will meet, compile ideas and develop recommendations
- Recommendations input into strategic plan

# Questions and Discussion

